THURSDAY, APRIL 9


Absent: Nikki Brock-Maruska ’95, Kate Sands Johnson ’95

Visitors for at least a portion of the day: President David R. Anderson ’74, Matt Gustafson (Associate Director of Alumni and Parent Relations), Brad Hoff ’89 (Director of Engagement and Alumni and Parent Relations), Monica Irwin (Assistant Director of Alumni and Parent Relations), Camilla Madsen ’72 (St. Olaf Fund Board Chair), Kelly Vikla ’82 (Assistant Director of Alumni and Parent Relations)

The meeting was called to order by Brad Hoff.

Welcome and Opening Devotions
Sandy Jerstad circulated a photo of her father’s graduating class of ’27, his beanie and a sketch of the campus. She then read Luke 24:13-31 and delivered a thoughtful devotion.

St. Olaf Fund Report
Camilla Madsen ’72, St. Olaf Fund Board Chair

Camilla thanked the group for the invitation to talk with the board. She reminded the group of the St. Olaf Fund Board’s role. Because tuition does not cover the cost of a St. Olaf education, alumni and friends of the college who donate make the St. Olaf experience a reality. Every year those donations to the fund are split three ways: one third to the academic mission, one third to financial aid and one third to campus life.

She said her board focuses on developing the class fund agent network to support peer-to-peer solicitation. Camilla noted some recent developments with the St. Olaf Fund. She pointed out the hiring of Steph McCluskey as the new director and that additional staff has been hired as well. The St. Olaf Fund Board is currently at full strength and meets twice a year with conference calls between meetings.

The board continually develops its strategy and looks to improve how Class Fund Agent assignments are made, what messages are used and the how volunteers are trained. Currently most of the training takes place at the fall Volunteer Summit, but after surveying other schools, the board is exploring alternative training options including using technology, geography-based events and formats targeting younger alumni.

Camilla also offered St. Olaf Fund updates on the fund’s annual goals. The St. Olaf Fund is seeking to raise $4.5 million through 8,543 donors which is a participation rate of 23.8%. As of April 6, the St. Olaf Fund was at $3,797,156 (84% and $402,000 ahead of last year), with 6,058 donors (71% and 215 donors
ahead of last year) and an overall giving of 17%. Camilla encouraged the Alumni Board to reach 100% participation and closed her presentation by saying St. Olaf Fund is gearing up for a spring blitz in the first three weeks in May.

After Camilla’s presentation, Becky asked if there was a historical giving increase during the final three weeks in May. Camilla responded that they see peaks at the ends of both the calendar year and fiscal year. Amy asked if her gift last May counted toward the Alumni Board’s current participation rate. Camilla answered that since the gift was in the last fiscal year it would not count as a gift this year. Amy expressed frustration at how board’s participation rate was calculated. Lisa asked if a placeholder gift would count for the year by making a pledge. Camilla confirmed that a placeholder pledge would count.

Brad Hoff thanked Camilla for her work with the board.

Update from the Hill
President David R. Anderson ’74

President Anderson welcomed the board members back to campus. He updated the group on the recent developments in regards to the baseball team hazing situation and explained why the season was cancelled.

The president reviewed plans to refinance the school’s debt. He pointed out that the school currently has 74 million dollars of debt and that the debt service is about 7% of the school’s operating budget. The refinancing will save the school about $5.5 million over the life of the loan without extending the term of the loan. Currently the college can refinance $41 million of loan and plans to close at the end of May. St. Olaf also plans to borrow an additional $15 million while rates are low and that will allow completion of the residence halls refresh projects. This will also allow the college to gut and renovate Holland Hall, like was done in Thompson Hall. That project will be completed in the next two years.

Along with the facility renovations, President Anderson informed the group about an upcoming solar project which will be built on college land north of campus and immediately west of the Northfield hospital. After the panels are installed, the school will receive a discounted rate and will be carbon free in regards to its electricity usage. The solar garden will be a 50 year lease and all the money generated from the project will go to the endowment. Plants that attract bees and monarch butterflies will also be planted in the solar garden.

The final topic addressed by President Anderson was enrollment for the class of ’19. He pointed out that while 1,000 more applications have been received compared to the same time last year, many schools are experiencing application increases. Much of the growth in the applications has come from the Midwest, Iowa and South Dakota. Currently there are 282 paid deposits. There is a 50/50 balance between men and women. The college will pay increased attention to admitted students during the May to September timeframe. He also reported that the overall number of admitted student who are Lutheran has increased.

President Anderson took questions from the board following his presentation. It was asked if there would be any more St. Olaf on the Road presentations in the near future. Brad Hoff responded,
indicating that New York, Denver and Seattle are scheduled for next year and will follow the model piloted last year in San Francisco, where the On-the-Road and Piper Connections trips were combined.

Cheryl asked about the number of students of color who have submitted applications up to this point. President Anderson responded that he wasn’t sure of that number but the college has increased domestic diversity by 1% each year. (Editor’s note: The Admissions office said enrollment trends are holding and we should be close to the 18% goal by this fall. We are currently at 16%.)

President Anderson added that the college recently received a $1 million gift which will be used to support the Institute for Freedom and Community.

Ron asked if new ideas for the admissions waiting area had been implemented and the President responded that they had and it was a very busy location.

Cheryl asked how the Reeb Commemoration events were received. President Anderson talked about his Selma trip to lay wreaths at James Reeb’s memorials as one of the most meaningful events in his life. He said he connected with Fitzpatrick’s interim history class that was touring civil rights locations in the south and how pleased Reeb’s daughter and granddaughter had been to visit campus and view the Reeb memorial.

2015 Alumni Awards
Rebecca Taibl ’70 and Curt Nelson ’91

Rebecca spoke about simplifying the Alumni Awards. In 2013 the committee looked at what kinds of changes they could implement, creating a digital nomination form to make nominating easier and a marketing plan to raise award process awareness. A marketing email blast was sent out in the fall and articles in the St. Olaf magazine highlighted the new page, the four alumni awards and the ease of nomination.

Rebecca outlined the nominating process, saying that after someone completes the form they receive a confirmation email. Next the Alumni and Parent Relations staff notifies the Alumni Awards chair and co-chair of the nomination and a credentials sheet is created. The sheet and all awards information is stored in a Google site or “portal” and can be remotely accessed.

All of the highest rated nominations are placed in the top tier. While the committee can view all nominations, the bulk of deliberative time is spent on the top tier. A code was created to allow committee members to discuss the candidates anonymously. The committee held several conference calls. The first meeting was an introduction to the portal, the second meeting was to check-in and review comments. This year’s final award selections were made the evening before the Alumni Board Meeting.

The committee is comprised of the Director of Alumni and Parent Relations or designee, chair and co-chair of Awards Committee and two to three Awards committee members. They will consult with faculty and staff as needed. The committee’s recommendation is submitted to the Alumni Board for review and
then the Board of Regents for approval. After Regents approval, award recipients are notified and appropriate letters are sent to remaining nominators.

Amy asked what percentage of the work is done by Alumni Board members and what percentage is done by the APR office staff. Rebecca commented that it is hard to say, because both Mary from the Alumni and Parent Relations staff and Rebecca spent a great deal of time on the process. Sam indicated that Rebecca, Curt, and staff have given a gift to the college with the revamped system. Curt stated that the committee will continue to strive to find ways to make the process even more efficient.

Vijay said he thought the committee had significantly advanced the ball and made it so much easier for nominators. He followed up by asking if the committee was happy with the quality of candidates. Paul indicated that he would encourage more nominations. Ben asked for confirmation that the Graduate of the Last Decade (GOLD) award deadline was September 15.

Following the discussion, the board deliberated on the candidates and submitted individuals for the Board of Regents to review and approve.

**Review Alumni Board Commitments**

Brad presented a breakdown of the current board and their commitments in graphical form on the projection screen. Karl and Amy said they would appreciate a reminder email about their commitments. Brad agreed that a quarterly reminder could be sent. Rebecca asked current members to consider serving on the Awards Committee.

**Board of Regents Report**

Sam Dotzler ’00

Sam reported the BOR is interested in building a culture of philanthropy within the student and alumni body so that there becomes an expectation that as part of the St. Olaf community one gives of their time, talent and resources. They have established a task force to discuss how to create the culture of philanthropy.

Sam continued by identifying the need for updated Alumni Board bylaws. He asked if anyone would like to serve on that sub-committee. Amy and Greta volunteered to participate. A member questioned if there was a need for bylaws. Brad said that, while a board functions well they are not necessary, but they are essential when a problem arises. Sam concluded that the bylaws would provide continuity and the language should reflect what we are actually doing.

**Executive Session**

Alumni Board conferred without staff present.

**Alumni Board Connections**

The board reconvened in Buntrock Crossroads to mingle and connect with members of the Student Alumni Association and other St. Olaf students.
The board then moved to the Northfield Golf Club for dinner where Paul Finley ’99, Sandy Jerstad ’66, Vijay Mehrotra ’86, Kate Sands Johnson ’95 and Rebecca Taibl ’70 were thanked for their service to the Alumni Board.

FRIDAY, November 7


Absent: Nikki Brock-Maruska ’95

Visitors for at least a portion of the day: Jo Beld (Vice President for Mission), Kris Estenson (Associate Director of Piper Center), Matt Gustafson (Associate Director of Alumni and Parent Relations), Brad Hoff ’89 (Director of Engagement and Alumni and Parent Relations), Monica Irwin (Assistant Director of Alumni and Parent Relations), Pete Sandberg (Assistant Vice President for Facilities), Tim Schroer (Associate Dean of Students), Kelly Vikla ’82 (Assistant Director of Alumni and Parent Relations)

St. Olaf Lutheran Identify Task Force Update
Jo Beld, Vice President for Mission

Jo Beld began with a brief overview of her 30 year career at St. Olaf and her new role as Vice President for Mission. The St. Olaf Lutheran Tradition Task Force (LTTF) was established with the Board of Regents last July and is made up of several board members, Jo Beld as staff support, and Darrell Jodock, Visiting Professor of Religion and the Academy.

The Lutheran Tradition Task Force (LTTF) was charged with suggesting ways in which the college can build upon the strengths of St. Olaf’s Lutheran tradition. The LTTF’s vision is that St. Olaf should aspire to be the leading “third path” institution of higher learning in the U.S. This includes being both religiously animated and inclusive (i.e. not everyone who comes here is expected to share the same set of religious beliefs).

The LTTF assumes that the contemporary Lutheran tradition:
1. Is well worth engaging,
2. Is valuable for St. Olaf,
3. Calls the college to a distinctive kind of excellence, and
4. Permits distinction between institutional and individual identity and commitment.

Jo said the LTTF conducted a SWOT Analysis (Strengths, Weaknesses, Opportunities, Threats) of the contemporary Lutheran tradition at St. Olaf:
1. Strengths: Values, Practices, Integration, Context, Profile
   Jo elaborated on these topics. She discussed how Luther engaged in vigorous debate and took an academic approach to the study of scriptures, noting that many professors and students demonstrate these same values. St. Olaf currently requires one course each in Bible and Christian theology and one course in ethics; in addition, faculty members appreciate having
“permission” to talk about religion no matter what their field of instruction. St. Olaf has a very strong daily chapel program and the Lutheran tradition is a part of St. Olaf’s “brand.”

2. Weaknesses: Metrics, Mixed Views, Salience
Jo shared that there is not a lot of data on how students or faculty perceive or engage the Lutheran tradition, and St. Olaf is working to create appropriate metrics. It is challenging to create time for focused conversation concerning that tradition and its implications for the college.

3. Opportunities: Distinctiveness, Synergy, Community, Leadership
Jo elaborated on her favorite opportunity, “synergy.” The LTTF believes that contemporary Lutheranism embraces intellectual rigor and global engagement, including inter-religious dialogue; this gives St. Olaf the opportunity to be the leading Lutheran “third path” higher education institution.

4. Threats: Declining Religiosity, Public Perceptions
Young people are much less religious now than they were 10 years ago, 20 years ago, etc. St. Olaf is concerned that students who are not religious may choose not to attend.

Recommendations from the LTTF include the need to continue to educate ourselves about contemporary Lutheran tradition. This includes:

- Clarification (clarify the theological underpinnings and educational implications of the contemporary Lutheran tradition, and show how they are integrated with the other elements of the college brand),
- Conversation (provide ongoing opportunities for community education and dialogue around the Lutheran tradition in higher education as it is expressed at St. Olaf), and
- Vocation (further enhance student, faculty, and staff engagement with the distinctively Lutheran conception of vocation).

St. Olaf College will continue to support ongoing engagement with the contemporary Lutheran tradition, although the college still needs to determine who will assume primary responsibility for overseeing the implementation of these recommendations.

Bay Area Connections Trip Report
Vijay Mehrotra ’86 and Kris Estenson, Associate Director of Piper Center

Vijay and Kris were very enthusiastic about the recent Bay Area Connections trip held during interim break. This was the first time combining “Olaf on the Road” with “Ole Connections” and also the first trip to the Bay Area. The Piper Center’s goals were to give students a first-hand sense of work and life in this unique region and economy, to inspire students with a broad range of vocational possibilities and to reduce the distance between students and Bay Area alumni. Kris added another purpose of the trip was to connect Bay Area alumni with each other.

Vijay’s goal was to provide students with information that he wishes he had before moving to the Bay Area. Trip planning began at November’s Alumni Board meeting and continued with frequent conference calls between Vijay and Kris.
Vijay provided a list of lessons learned while planning for the Connections Trip:

- Big benefits to talking early (could have started even earlier),
- It’s important to get early input from alums about how/when they might be able to participate,
- Be persistent—it’s really vital to follow up with busy people (Vijay stated that he often got a thank you for the third email reminder), and
- Finding spaces for large group events can be challenging.

Vijay then shared the trip agenda.

- Sunday: Walking tours in the Bay Area which allowed for casual conversation between students and alumni.
- Monday: Workshop at the “Institute for the Future”—students had a prior homework assignment so they came prepared. They had visits to several start-ups and met with a venture capitalist.
- Tuesday: Separate student groups visited a design firm and start up, then toured both the Microsoft and Stanford campuses. Students and alumni enjoyed dinner together that evening at the Stanford Golf Course.
- Wednesday: Students toured the Google campus and listened to a panel discussion from Ole alumni who work at Google.

Kris noted that one of the students has since been hired at Google, so these trips really do provide quality opportunities. Vijay closed by outlining next steps for the Bay Area Chapter, which include continuing to engage newly activated Bay Area alumni, develop the role of the Local Chapters’ Piper Center Liaison and to document successful chapter experiences.

The board broke to attend chapel.

Facilities Review
Pete Sandberg, Assistant Vice President for Facilities

Pete stated that this is a very exciting time at St. Olaf because there are big opportunities with St. Olaf coming to the end of the 1996 Master Plan. Called “The Framework Plan,” it guided development on the Hill for 25 years.

He then outlined in general how the Facilities are organized at St. Olaf. There are 109.5 FTEs organized without lead positions in the shops. Each tradesperson has a group of buildings they are primarily responsible for and a secondary set for which they are the backup. This means someone is always available to cover the buildings.

Pete discussed how Facilities has been guided by the Framework Plan since 1996, noting they used to have a ridiculously low annual budget of between $75,000-$100,000. The Buntrock gift created the opportunity for a long-term plan. As a starting point, Facilities looked at all building conditions, prioritized needs and then decided which ones were mission-critical.
The Framework Plan was designed to be like a city comprehensive plan rather than a rigid traditional campus plan. After needs were prioritized, the projects were then sequenced. Pete showed a diagram of campus updates and changes since 2000 and talked through building renovations and moves.

Pete then walked the board through St. Olaf’s Capital Renewal Plan. St. Olaf has over two million square feet of buildings and the goal is to renovate them on a 40 year life cycle. Since 1988 there has been a 47% increase of overall space and 56% of our present total is new or renovated.

Beginning in the summer 2016, a New Framework Plan will be implemented that is focused on sustainability, social sciences (some Humanities still have facilities needs such as Holland Hall), Residences, Athletics, Parking, land and more.

St. Olaf is refinancing debt which will accelerate the renovation of Holland Hall. Holland houses seven departments: Political Science, Sociology and Anthropology, Social Work and Family Studies, History, Philosophy, Nursing, and Economics. The goal is to provide optimum teaching and learning spaces, collaborative study spaces, daylight, decompression, and high energy efficiency.

During the Holland Hall construction, the departments there will be moved to temporary spaces in the lower level of the library. The plan is to complete construction in 16 months because the bonds used to finance the project must be disbursed within two years.

Rebecca suggested that it would be nice if the Alumni Board could tour the Holland Hall construction. Pete agreed and said he would be happy to coordinate a tour.

Ron asked if the stairwell tower will come down. Pete answered that that is the current plan. Ron then asked if the windows in Holland Hall present a challenge. Pete answered that they do because while beautiful they are inefficient.

Kate said she was impressed with the college’s commitment to efficiency and asked about the challenges surrounding the growth in space.

Pete answered Kate’s question by referring to a slide that compares 2014 to 1999:

- Space increased 26%,
- Total Degree Days are up 24.5% over 1999,
- Carbon per student is down 6.3%,
- Carbon per Gross Square Foot (GSF) is down 23.3%,
- Electric BTUs per GSF is down 15.3%, and
- Carbon produced providing for campus electricity is down an actual 36%.

Amy asked how much of this carbon footprint reduction is due to the wind turbine? Pete answered that a significant amount is due to the wind turbine coming online in 2006. Greta asked about the impact of the Kildahl solar panels. Pete said that they run Kildahl’s lights during the day.
Ron asked about how accessibility needs are met on campus. Pete answered that the St. Olaf campus is accessible and that Facilities works with individuals to make sure their common paths accommodate travel.

Ron mentioned that he does not like the looks of the parking lot to the north of Buntrock Commons, preferring that it was green space instead. Pete said the Hill’s topography would allow for underground parking but that would take a significant donation to implement.

Pete then outlined new projects slated for this summer. These include:
- New driving route around Mohn
- Solar gardens

Pete ended his presentation by discussing St. Olaf’s new solar photovoltaic project. St. Olaf is working with Geronimo Energy and Berkshire Hathaway renewables to develop a 15-1 MW solar garden on college property (a piece of land just west of the Northfield Hospital). St. Olaf will subscribe to 40% of this solar garden and 10% of another community solar garden, this will off-set the entire purchased electricity.

**Board of Regents Student Committee Video**
Olivia Luther, Student Alumni Liaison

Olivia discussed a student video project where students took 30 second videos on their phones to capture what St. Olaf is like. The “My St. Olaf” contest generated 28 submissions which were combined with 40 student interviews to create a digital short. This is the project’s first year and they are hoping that this will become an annual tradition at St. Olaf.

**Committee Working Time**
The board broke into three sub-committee working groups: Chapter Structure, Alumni Awards and the Twin Cities.

**Committee Reports**
*Twin Cities*: Greta Fure, Becky Odland, Lisa Warren

Greta reported they plan to organize a Twin Cities information session in June, post-Reunion Weekend. They will hand-pick approximately 50 people who they believe will be great volunteers to plan activities for the Twin Cities area. The goal is the have 20-25 present at the information session and then, hopefully, at least 10 will take action. The initial list of 50 potential volunteers will be culled from current Reunion volunteers and individuals who have indicated on event surveys that they would like to be involved.

The information session will be a fun event used to form a steering committee, brainstorm events and select volunteers to spear-head service projects and/or events.

Amy asked if they are establishing a steering committee like those in other Tier 1 cities. Lisa reported that it will be similar to a Tier 1 steering committee without all the same roles. The Committee will
target individuals who are connectors, who will make things happen and who have ideas and are able to take the next step.

The Twin Cities group would like identified projects or activities to be executed before December 2015. They would also like to do a monthly communication blast that shows the upcoming events with a description, point person and how to sign up. Rebecca asked if the group has the ability to target certain neighborhoods with communications. Brad answered that while it is possible, the APR office will not want to segment and send too many emails so that open rates remain high.

Becky commented that one of the largest impediments to organizing activities in the Twin Cities is that there are already so many activities going on. So, the group is trying to find a way to do more types of engagement events that are cross-generational, fun and service projects. Lisa explained that Thrivent has a good model that supports grass roots volunteer engagement, with a little seed money for supplies. She is hoping to tap into this model for Twin Cities alumni engagement.

The Committee suggested the key to building a sustainable program is to have volunteers lead the projects and events.

**Chapter Structure:** Ben Baker, Kim Brody, Sam Dotzler, Amy Gillespie, Kate Johnson, Sandy Jerstad, Vijay Mehrotra

Ben reported for the group. The mission of the Chapter Structure subcommittee is to make sure all Tier 1 city Steering Committees are staffed and supported each year.

The group is developing a centralized online resource repository that will include event templates, up-to-date position descriptions, thank you note templates, welcome ambassador message templates, and Steering Committee rosters for each city. Kate suggested adding stock St. Olaf photos.

The APR Office now has the ability to pull monthly reports for Tier 1 Welcome Ambassadors. These reports show who has recently moved to a particular area and will be distributed to Welcome Ambassadors on a monthly basis.

The subcommittee decided to steward Steering Committee volunteers by having Co-Chairs thank Steering Committee members, and having the Alumni Board chair thank the Co-Chairs, Welcome Ambassadors, and Piper Center Liaisons. Ben and Cheryl will facilitate this thanking process with Sam, to be completed by the end of May.

A discussion was held about staffing Chapter Steering Committees; members set a goal of having all Tier 1 Committees filled by July 1. Vijay volunteered to more fully develop the Piper Center Liaison position description.

Rebecca asked where all of these resources will be stored. Matt has created a Google Drive storage space on a St. Olaf server, and he and/or Ben will share with the Alumni Board and Steering Committees within the next 1-2 months.
Alumni Awards: Paul Finley, Curt Nelson, Ron Pechauer, Rebecca Taibl, Karl Uri
Curt Nelson reported that the group is working well together and will continue to find ways to be more efficient. He noted that nominees remain within the pool for three years. Paul reminded the group that up to two awards can be given in each category. Curt mentioned that, as the process matures, both the quantity and quality of the candidates should improve.

Miscellaneous Updates
Brad shared news of Branden Grimmett leaving the Piper Center and recognized Kate Sands Johnson for her service. Kate was unable to attend the dinner/recognition event on the previous evening.

Student Life Update
Tim Schroer, Associate Dean of Students

Tim shared with the board what student life is like at St. Olaf. There are four deans in the office and one VP. The department incorporates other areas such as Student Activities, Public Safety, the Counseling Center, etc.

Tim identified three key areas impacting students:
1. Mental Health - Tim shared that today’s Oles are what they have always been – driven. Mirroring a national trend, St. Olaf has seen more cases of mental health issues than in the past.
2. “It’s On Us” – Tim mentioned how pleased he has been at the active role students have taken in driving this campaign to increase awareness and reduce sexual violence.
3. Social media – Tim said there are a number of platforms used by the student body. Yik-Yak can be a concern because messages are posted anonymously. The anonymity prevents issues from being verified and precludes follow up action. He noted some students have suggested “shielding” St. Olaf from this platform but does not see the college taking that step.

Sandy was concerned about the two week wait for an appointment with the Counseling Center. Tim said there are other resources to address urgent needs such as working through the JCs, RAs, the Pastor’s office and the Northfield Hospital.

Lisa asked about what things are being done to proactively equip students for self-help. Tim answered that Residence Life requires all JCs and RAs to have a minimum of a one hour meeting with each resident throughout the year. They are trying various ways of letting students know what services are available. There is also a continuous reporting system where faculty note behavioral changes and notify the Student Life Office.

Tim said it is important to let students learn from adversity and that the “everybody gets a trophy mentality” has made that more difficult. Many who struggle with anxiety and depression haven’t been given the opportunity to figure out what works best to resolve their own situation.

FY16 Alumni Board Candidates
The following slate of candidates was submitted to the board.
- Sonja Clark ’03 – San Francisco area
- Mark Hermandson ’64 – Indiana
Sam asked for a motion to approve the slate. Greta moved to approve slate, Ben seconded. The motion carried.

Gala summary
Brad updated the board about the recent 2015 Black and Gold Gala. The attendance record was shattered this year with 646 registered guests and 637 attendees. The attendees are skewing younger, about 31% being young alumni (those who graduated within the last 10 years). Overall fund-raising went up but the per-attendee dollars went down, possibly because of the increased number of younger attendees with less disposable income.

Sam reminded the group that the purpose of the event is not just a fund-raiser but is also a signature engagement event. Paul said that capturing the young alumni now will keep them engaged later.

Brad continued to report that Auction Harmony said St. Olaf has the most successful online auction of any organization they work with, bringing in approximately $13,000. However, the amount of work going into that $13,000 is extensive. St. Olaf is trying to be a good steward of their volunteers’ time and is examining whether or not to hold the online auction for future years. The APR team spent more than 1300 hours to produce the Gala. Next year’s event will be moved to the Minneapolis Depot and the attendance goal will be 700.

Wrap Up
A mid-term conference call will be held Monday, August 10, at 7 p.m. CST for one hour. Sam will distribute details.

The upcoming meeting dates are November 5-6, 2015, April 14-15, 2016 and November 3-4, 2016.

Adjournment
The meeting was adjourned by Sam at 4:45 p.m.