

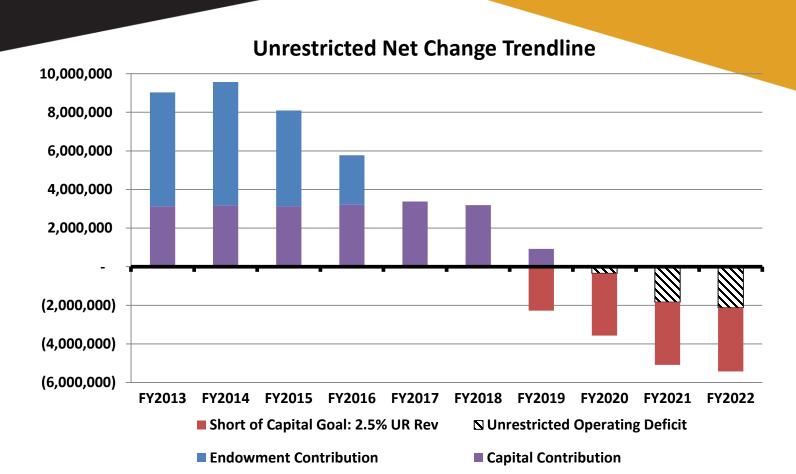
Strategic Resource Allocation Project

Board of Regents Plenary

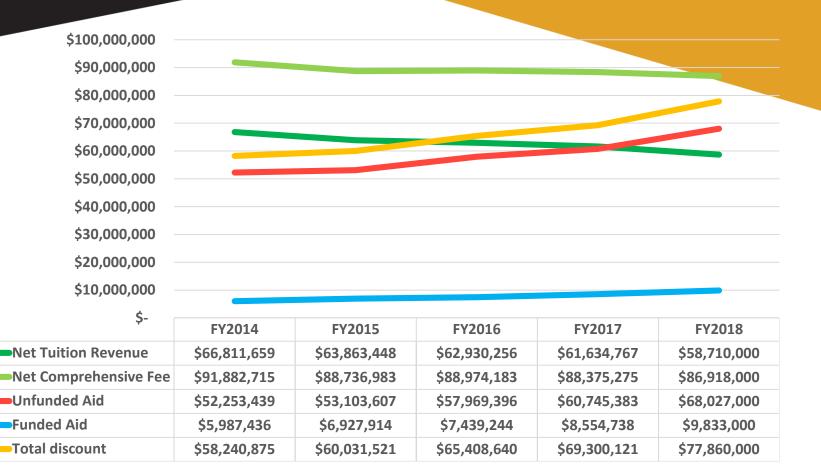
October 5, 2017

SRAP Background

- Five Ways Your Institution Can be More Cost Effective, by Lucie Lapovsky; Trusteeship Magazine July/August 2012
- The Small College Imperative: From Survival to Transformation, by Mary B. Marcy; AGB White Paper, May 2017
- *Projections of Educational Statistics to 2025*, by National Center for Education Statistics, 44th Edition
- St. Olaf College Strategic Resource Planning Guide Fall 20107



Tuition and Discount History



FY17-18 Budget Planning Actions

Scenario Planning \$2.0M

Early summer \$1.0M

Late Summer \$1.7M

Total \$4.7M

What's Next?

• Strategic Resource Allocation Project (SRAP)

- What is it?
- Why is it being done?
- Who will be involved?

Executive Sponsor President

Steering Committee

Review

Groups

- •VP/CFO
- Provost and Dean of Faculty
- •Faculty Governance and Faculty Board Rep Elect
- Assistant to the President for Diversity
- VP Mission
- Student

Instructional

- Non-Instructional
- Special Topics: Financial Aid Strategies and Benefits

Analysis

- Department Chairs
- Program Directors

SRAP Structure

SRAP Principles

- Demonstrate alignment with the College's Mission and Mission in Practice Statements
- Uphold the reputation and quality of the St. Olaf experience
- Contribute to St. Olaf's "value proposition" for students
- Identify strategic opportunities or improvements
- Continue development of the Strategic Plan

SRAP Goals

Develop a plan that includes:

- Sufficient resources to support programs,
- Competitive compensation packages
- Commitment to capital enhancements,
- Contingency for unforeseen emergencies.

SRAP Modeling

| | | Revenu | SRAP Proforma Assumpt Revenue growth = Expense growth = | | |
|----------------------|---------------|--------------------|---|---------|---------|
| | Budget | SRAP 4-Yr Proforma | | | |
| | FY17-18 | FY18-19 | FY19-20 | FY20-21 | FY21-22 |
| Revenues | 127,228 | 129,136 | 131,073 | 133,040 | 135,035 |
| Less: Expenses | 124,123 | 125,364 | 126,618 | 127,884 | 129,163 |
| Net Change | 3,105 | 3,772 | 4,456 | 5,156 | 5,872 |
| | | | | | |
| 2.5% to Capital | 3,105 | 3,228 | 3,277 | 3,326 | 3,376 |
| Contingency/Quasi | - | 544 | 1,179 | 1,830 | 2,496 |
| | | | | | |
| Balance Budget Check | - | - | - | - | - |

Do something today that future Oles will thank you for!

